



Commonwealth of Massachusetts  
**DEPARTMENT OF HOUSING &  
COMMUNITY DEVELOPMENT**  
Jane Swift, Governor ♦ Jane Wallis Gumble, Director

**Designation of Acting Director  
Delegation of Decision-Making Power**

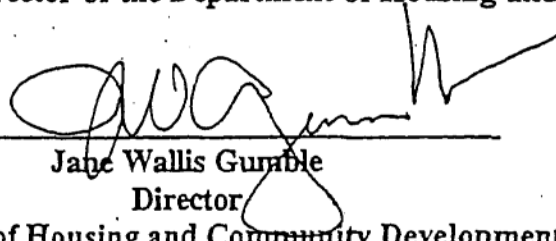
I, Jane Wallis Gumble, Director of the Department of Housing and Community Development, hereby delegate to

Thomas Simard

decision-making authority and signatory power with respect to any or all of the powers, responsibilities or duties of the Director during my absence on any days during the following dates:

December 24 to December 31, 2002

Said delegate shall be the Acting Director of the Department of Housing and Community Development during my absence.

  
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Jane Wallis Gumble  
Director

Department of Housing and Community Development

Dated: December 23, 2002